



Notice of 2026 Annual General Meeting

The British Medical Association
BMA House
Tavistock Square
Bloomsbury
London WC1H 9JZ

Thursday 21 May 2026 at 11.00am

This document is important and requires your immediate attention. If you are unsure as to the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional independent adviser authorised pursuant to the Financial Services and Markets Act 2000.

If you have recently sold or transferred all of your ordinary shares, please pass this document, together with all accompanying documents, to the purchaser or transferee or to the person through whom the sale or transfer was effected for transmission to the purchaser or transferee.



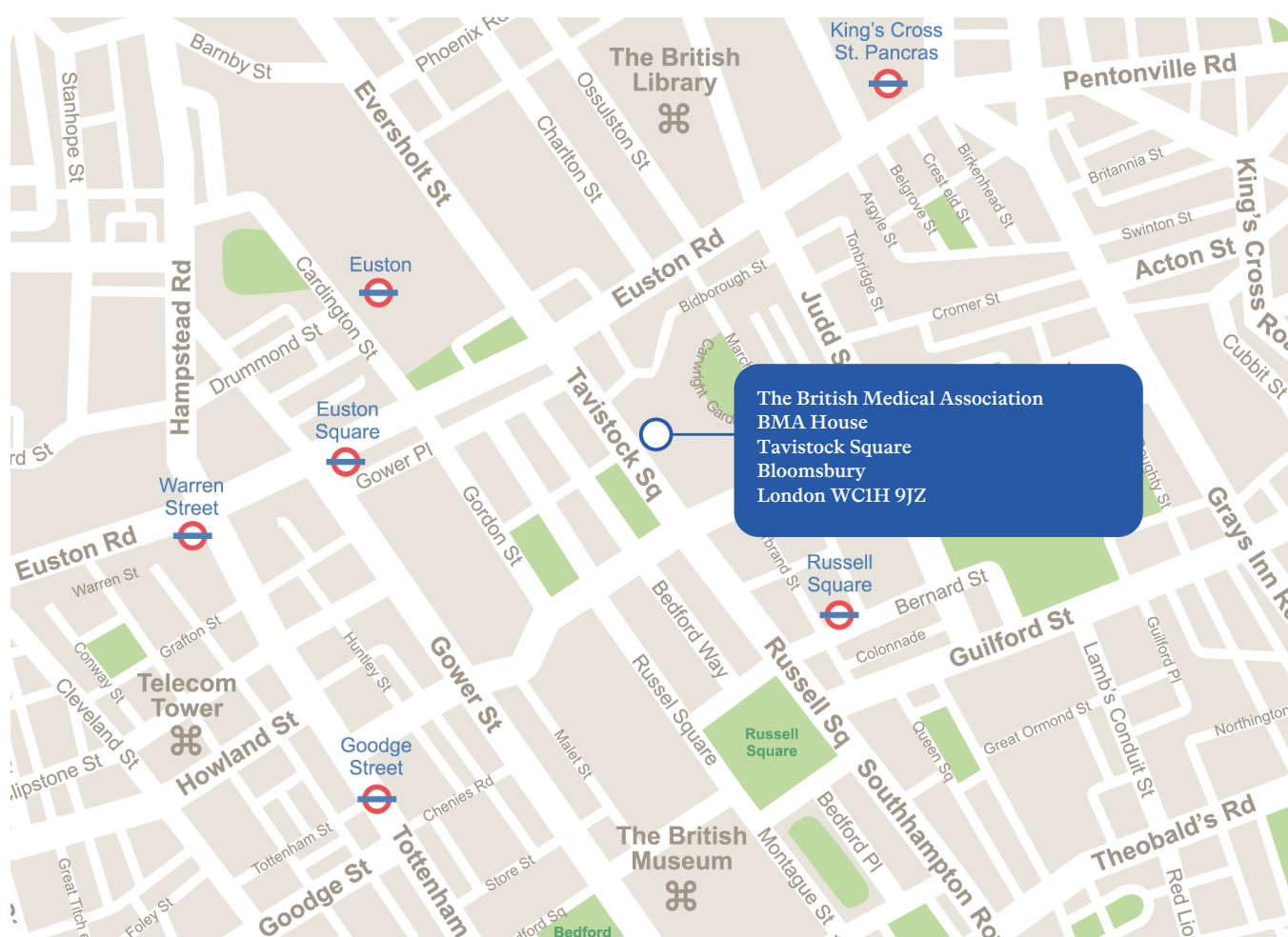
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Key dates and times

	Final
Thursday 23 April 2026	Ex-dividend date
Friday 24 April 2026	Dividend Record date
Wednesday 13 May 2026	Deadline to submit Dividend Reinvestment Plan elections
Thursday 14 May 2026, 10.00am	Deadline for submitting questions in advance of the AGM
Monday 18 May 2026, 11.00am	Deadline to submit proxy votes for the Corporate Sponsored Nominee
	Deadline for Corporate Representatives to complete corporate letter of representation and present to Computershare
Tuesday 19 May 2026, 11.00am	Deadline to submit proxy votes to Computershare
	Deadline to submit proxy votes via Proxymity and CREST
Tuesday 19 May 2026, 6.30pm	Deadline to be entered on the Company's register of members in order to attend and vote at the AGM
Thursday 21 May 2026	Annual General Meeting (followed by a General Meeting)
Thursday 4 June 2026	Dividend payment date (including reinvestment)



Chair's letter



“

It has been a huge pleasure to Chair this Company and I should like to thank our shareholders for their continued support over the years.

”

Sir John Kingman
Chair

Dear shareholder

I am pleased to invite you to Legal & General Group Plc's (the 'Company') 2026 Annual General Meeting (AGM) and to make available your Notice of Meeting (the 'Notice').

AGM arrangements

Following continued positive feedback on the physical location of our AGM, the meeting will once again be held at The British Medical Association, BMA House, Tavistock Square, Bloomsbury, London WC1H 9JZ, at 11.00am on Thursday 21 May 2026. As in previous years, additional facilities will be available for shareholders to join and vote electronically. The Board very much hopes you will be able to join us again this year. For shareholders attending in person, registration will open at 10.00am and tea, coffee and pastries will be served in the Great Hall until 10.50am. A light buffet lunch will be provided following the AGM. The directors will be in attendance at the lunch, and they look forward to meeting you in person then.

Shareholders who plan to attend electronically should refer to page 11 of this Notice, where they will be able to find details of the electronic attendance arrangements, including how to vote and ask questions online.

Any changes to the arrangements for the AGM (including any change to the location) will be communicated to shareholders before the meeting via the website at: group.legalandgeneral.com/AGM and via a Regulatory News Service announcement.

Changes to the Board

L&G continues to benefit from an outstanding Board with a diverse range and depth of expertise and skills. Since the last AGM we are pleased to have welcomed Mark Jordy as a non-executive director of the Board in July 2025. Mark brings to the Board significant experience in asset management through his executive and non-executive career. Mark is also Chair of one of our principal operating subsidiaries, L&G – Asset Management Limited, and his appointment has bolstered the Board's oversight of L&G's growth plans for the Asset Management division. As shareholders will be aware, Mark replaced Lesley Knox who retired from the Board on 21 May 2025 following her 9-year tenure. Philip Broadley also retired from the Board at the end of his 9-year tenure on 31 August 2025 and in March, we also announced that Ric Lewis will retire from the Board on 18 May 2026.

At the end of last year, Jeff Davies informed the Board of his intention to move to a new role after 8 years as Group Chief Financial Officer; I would particularly like to thank him for his contribution to L&G. He has been fundamental to our success and leaves a strong legacy.

In December 2025, the Board appointed Andrew Kail as the Group's next Chief Financial Officer and as an executive director of the Board. Andrew joined L&G in 2021 and has led two of our business divisions, including most latterly as Chief Executive Officer (CEO) of our Institutional Retirement division. Andrew was also CEO of Legal and General Assurance Society Limited (LGAS), the largest entity in the Group. Andrew has made a huge impact at L&G over the last four years, driving the growth of our Pension Risk Transfer business and playing a central role in the development of the Group's wider strategy.

After 35 years of service to L&G, Geoffrey Timms, Group General Counsel and Company Secretary, has decided to step down from his role on 21 May 2026. Geoffrey joined L&G in 1991 and became Group General Counsel in 1999. He has been central to the building of the business as we know it today. Throughout Geoffrey's tenure, he has supported four different Group CEOs, five Group Chairs, and numerous iterations of the Board, to forge some of the Company's most important partnerships, drive strategic M&A activity, and lay the foundations for our robust corporate governance framework. Geoffrey has been a key trusted adviser to me and my fellow Board members and I would like to thank him for his continued wise counsel and congratulate him on an outstanding career at L&G spanning more than three decades.

The Board is delighted to appoint Maria Alvarez-Scott to succeed Geoffrey as Group General Counsel and Company Secretary. Maria joined L&G in 2009 and was previously the Deputy Group General Counsel and General Counsel of L&G's insurance businesses. Maria is an exceptional legal practitioner and leader, with deep knowledge of L&G's business, strategic context and culture. She will be a fantastic partner to the management team and the Board as the Group drives its next phase of growth.

Finally, as shareholders will be aware, I will retire from the Board on 21 May 2026 following my 9-year tenure as Chair. The Board was delighted to welcome Scott Wheway as a non-executive director and Chair designate in January 2026. Scott's appointment followed a rigorous global selection process led by a Sub-Committee of the Nominations and Corporate Governance Committee led by our Senior Independent Director, Henrietta Baldock. Scott is an outstanding candidate to succeed me,

Chair's letter continued

and the Board is already benefiting from his leadership and experience. He brings a wealth of executive and non-executive leadership experience in financial services and retail businesses, including a strong understanding of operating within highly regulated, customer-facing industries. Scott and I have been working closely together since his appointment to the Board in January to ensure a smooth transition. Shareholders will be asked to vote on the re-election of all directors and on the election of Scott, Mark and Andrew.

In 2025, we carried out an internal performance review of the Board and its Committees, externally facilitated by Clare Chalmers Limited. The review concluded that the Board and its Committees continued to perform well and operate effectively. Following this review, the Board recommends the election and re-election of all directors seeking election or re-election at the 2026 AGM. Biographies of each director can be found on pages 8 and 9 of this Notice.

Voting

Your vote is important, and I encourage you to exercise your right to vote. Shareholders can vote during the meeting either in person or electronically if you attend virtually. Alternatively, you can vote in advance by appointing a proxy through eproxyappointment.com/Login

CREST members who wish to appoint a proxy via the CREST electronic proxy appointment service should refer to page 13 of this Notice. Information about the Proximity voting platform can also be found on page 13 of this Notice.

Please note that, to be valid, proxy votes must be received no later than 11.00am on Tuesday 19 May 2026 (or 11.00am on Monday 18 May 2026 for the Corporate Sponsored Nominee).

Employee share plan participants should refer to their AGM notification for details of how to vote.

Business of the meeting

I should like to draw your attention to the following items of business in this Notice.

- At the 2023 AGM, we sought shareholders' advisory approval of the Company's first Climate Transition Plan. At that time, we committed to return to shareholders every three years to report on the evolution of the plan, outline progress against the objectives previously set, and present our proposals for its continued development. In line with that commitment, resolution 3 seeks approval, by way of an advisory vote, of the Company's Climate and Nature Transition Plan as published on the Company's website at: group.legalandgeneral.com/en/reporting-hub
The Climate and Nature Transition Plan sets out the Company's current plans aimed at achieving its Scope 1, 2 and 3 emissions reduction targets, aligned to the goals of the Paris Agreement, while also integrating consideration of nature-related impacts and dependencies.
- Resolution 17 seeks approval for the Directors' Remuneration Policy, which was last approved by shareholders in 2023. If approved, this policy will apply for up to three years from the date of the AGM.
- Additionally, we will be holding a General Meeting immediately following the conclusion of the AGM to seek approval for resolutions in respect of the proposal to reduce the share premium account and the capital redemption reserve of the Company. As part of our stewardship of the Company's financial and capital resources, the Board monitors and considers opportunities to optimise the structure of the Company's balance sheet. The Board is, therefore, proposing a reduction in each of the share premium account and the capital redemption reserve of the Company, both of which are non-distributable reserves. This will increase the Company's retained earnings and enlarge the Company's reserves which are available for distribution. Shareholders will receive a separate invitation and voting instructions for this meeting.

Shareholder questions

Shareholders can register in advance any questions to be put to the Board during the meeting by emailing Shareholderquestions@lgim.com before 10.00am on Thursday 14 May 2026. If you would like to receive a response to your question in advance of the proxy voting deadline, please indicate this in your email. If you are attending the meeting in person, you will have the opportunity to raise your questions during the meeting. Shareholders joining us virtually will have the opportunity to submit questions live during the meeting using the Lumi platform. Instructions on how to do this can be found on page 11. Shareholders are also able to follow up on any answers given at the AGM by emailing Shareholderquestions@lgim.com.

Recommendation

The Board considers that each resolution to be proposed at the AGM is in the best interests of the Company and its shareholders as a whole, and unanimously recommends shareholders to vote in favour of all resolutions, as Board members intend to do in respect of their own shareholdings.

As I look to hand over to Scott Wheway, I should like to thank everyone at L&G for their extraordinary work and commitment to the business and our customers and I should particularly like to thank all of our shareholders for their continued support over the years. It has been a huge pleasure to Chair this Company and I remain struck by the resilience of the business and the strength of its business model. My fellow Board members and I feel confident and optimistic about the future of L&G as we execute our new strategy and continue to build on our strong performance track record to drive further growth and deliver long-term shareholder value.

I hope to see many of you at the AGM.

Yours faithfully



Sir John Kingman
Chair

27 March 2026

Notice of the 2026 Annual General Meeting

Notice is hereby given that the 2026 AGM of the Company will be held on Thursday 21 May 2026 at 11.00am at The British Medical Association, BMA House, Tavistock Square, Bloomsbury, London WC1H 9JZ.

Shareholders are invited to attend in person or electronically via the Lumi platform where they will be able to view a live video stream of the meeting as well as electronically vote and submit questions during the meeting. Details of the arrangements for the AGM can be found on pages 10 and 11 of this Notice. We hope you will be able to join us.

The purpose of the AGM is to consider and, if thought appropriate, pass the following resolutions, of which resolutions 22 to 26 (inclusive) will be proposed as special resolutions, and all other resolutions will be proposed as ordinary resolutions. For each of the ordinary resolutions to be passed, more than half of the votes cast must be in favour of the resolution. For each of the special resolutions to be passed, at least three-quarters of the votes cast must be in favour of the resolution.

The Board considers that each resolution to be proposed at the AGM is in the best interests of the Company and shareholders as a whole, and unanimously recommends shareholders to vote in favour of all resolutions, as Board members intend to do in respect of their own shareholdings.

The formal resolutions are set out below, followed by the explanatory notes given in respect of each resolution.

Ordinary resolutions

Resolution 1 – Report and accounts

That the audited report and accounts of the Company for the year ended 31 December 2025, together with the Directors' report, the Strategic report and the Auditor's report on those accounts, be received.

Resolution 2 – Final dividend

That a final dividend of 15.67 pence per ordinary share, in respect of the year ended 31 December 2025, be declared and paid on 4 June 2026 to shareholders on the register of members at close of business on 24 April 2026. The dividend is conditional upon the directors not having determined (at their discretion) to cancel the dividend at any point prior to its payment.

Resolution 3 – Climate and Nature Transition Plan

That the Company's Climate and Nature Transition Plan as published on the Company's website at group.legalandgeneral.com/en/reporting-hub be approved.

Resolutions 4 to 14 – Election or re-election of directors

- 4) That Mark Jordy be elected as a director.
- 5) That Andrew Kail be elected as a director.
- 6) That Scott Wheway be elected as a director.
- 7) That Henrietta Baldock be re-elected as a director.
- 8) That Clare Bousfield be re-elected as a director.
- 9) That Carolyn Johnson be re-elected as a director.
- 10) That Nilufer Kheraj be re-elected as a director.
- 11) That George Lewis be re-elected as a director.
- 12) That Tushar Morzaria be re-elected as a director.
- 13) That António Simões be re-elected as a director.
- 14) That Laura Wade-Gery be re-elected as a director.

Resolution 15 – Reappointment of auditor

That KPMG LLP be reappointed as auditor to the Company, to hold office until the conclusion of the next annual general meeting at which accounts are laid.

Resolution 16 – Auditor's remuneration

That the Audit Committee, on behalf of the Board, be authorised to determine the auditor's remuneration.

Resolution 17 – Directors' Remuneration Policy

That the Directors' Remuneration Policy, as set out on page 90 to 95 of the Director's Report on Remuneration contained within the Company's 2025 Annual report and accounts, be approved.

Resolution 18 – Directors' Report on Remuneration

That the Directors' Report on Remuneration (excluding the Directors' Remuneration Policy), as set out on pages 84 to 113 of the Company's 2025 Annual report and accounts, be approved.

Resolution 19 – Political donations

That, in accordance with Sections 366 and 367 of the Companies Act 2006 (the 'Act'), the Company and all companies that are its subsidiaries at any time during the period for which this resolution is effective are hereby authorised, in aggregate, to:

- a) make political donations to political parties and/or independent election candidates, not exceeding £100,000 in total;
- b) make donations to political organisations other than political parties not exceeding £100,000 in total; and
- c) incur political expenditure, not exceeding £100,000 in total;

as such terms are defined in Sections 363 to 365 of the Act, during the period of one year beginning with the date of the passing of this resolution, provided that the authorised sum referred to in paragraphs (a), (b) and (c) above may be comprised of one or more amounts in different currencies which, for the purposes of calculating that authorised sum, shall be converted into pounds sterling at such rate as the Board in its absolute discretion may determine to be appropriate.

Resolution 20 – Renewal of directors' authority to allot shares

That:

- a) the directors of the Company be generally and unconditionally authorised, in accordance with Section 551 of the Act, to exercise all powers of the Company to allot shares in the Company or grant rights to subscribe for, or convert any security into, shares in the Company up to an aggregate nominal amount of £47,379,615;
- b) this authority shall expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027, except that the Company may, before this authority expires, make offers or agreements which would or might require shares to be allotted or rights to be granted after it expires and the Board may allot shares or grant rights in pursuance of such offer or agreement as if this authority had not expired; and
- c) previous unutilised authorities under Section 551 of the Act shall cease to have effect (save to the extent that the same are exercisable pursuant to Section 551(7) of the Act by reason of any offer or agreement made prior to the date of this resolution which would or might require shares to be allotted or rights to be granted on or after that date).

Resolution 21 – Additional authority to allot shares in respect of Contingent Convertible Securities

That, in addition to any authority granted pursuant to resolution 20 (if passed), the Board be generally and unconditionally authorised, in accordance with Section 551 of the Act, to exercise all powers of the Company to allot shares in the Company or grant rights to subscribe for, or convert any security into, shares in the Company:

- a) up to an aggregate nominal amount of £20,000,000, representing approximately 14.07% of the issued ordinary share capital at 25 March 2026, the latest practicable date prior to the publication of this Notice; and
- b) (subject to applicable law and regulation) at such allotment, subscription or conversion prices (or such maximum or minimum allotment, subscription or conversion price methodologies) as

Notice of the 2026 Annual General Meeting continued

may be determined by the Board from time to time, in relation to any issue by the Company or any subsidiary or subsidiary undertaking of the Company (together, the 'Group') of contingent convertible securities (CCS) that are convertible into, or are exchangeable for, ordinary shares in the Company in prescribed circumstances, where the Board intends that such an issuance of CCS would be eligible to count towards, or otherwise would be desirable in connection with enabling the Company or any other member of the Group to meet regulatory capital requirements or targets applicable to the Company and/or the Group from time to time.

This authority shall expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027, except that the Company may, before this authority expires, make offers or agreements which would or might require shares to be allotted or rights to be granted after it expires and the Board may allot shares or grant rights to subscribe for or convert securities into shares in pursuance of any such offer or agreement as if this authority had not expired.

Special resolutions

Resolution 22 – Disapplication of pre-emption rights

That, if resolution 20 is passed, the Board be given power to allot equity securities (as defined in the Act) for cash under the authority given by that resolution and/or to sell ordinary shares held by the Company as treasury shares for cash as if section 561 of the Act did not apply to any such allotment or sale, such power to be limited:

- a) to the allotment of equity securities and sale of treasury shares for cash in connection with an offer of, or invitation to apply for, equity securities:
 - i. to ordinary shareholders in proportion (as nearly as may be practicable) to their existing holdings; and
 - ii. to holders of other equity securities, as required by the rights of those securities, or as the Board otherwise considers necessary, and so that the Board may impose any limits or restrictions and make any arrangements which it considers necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, legal, regulatory or practical problems in, or under the laws of, any territory or any other matter; and
- b) in the case of the authority granted under resolution 20 and/or in the case of any sale of treasury shares, to the allotment of equity securities or sale of treasury shares (otherwise than under paragraph (a) above) up to a nominal amount of £7,106,942 (representing 284,277,692 ordinary shares), such power to apply until the end of next year's AGM or, if earlier, close of business on 30 June 2027 but, in each case, during this period the Company may make offers, and enter into agreements, which would, or might, require equity securities to be allotted (and treasury shares to be sold) after the power ends and the Board may allot equity securities (and sell treasury shares) under any such offer or agreement as if the power had not ended.

Resolution 23 – Additional authority to disapply pre-emption rights for purposes of acquisitions or specified capital investments

That, if resolution 20 is passed, the Board be given power in addition to any power granted under resolution 22 to allot equity securities (as defined in the Act) for cash under the authority granted under paragraph (a) of resolution 20 and/or to sell ordinary shares held by the Company as treasury shares for cash as if Section 561 of the Act did not apply to any such allotment or sale, such power to be:

- a) limited to the allotment of equity securities or sale of treasury shares up to a nominal amount of £7,106,942 (representing 284,277,692 ordinary shares); and
- b) used only for the purposes of financing a transaction which the Board determines to be either an acquisition or a specified capital investment of a kind contemplated by the Statement of Principles for the disapplication of Pre-Emption Rights most recently published by the Pre-Emption Group prior to the date of

this notice or for the purposes of refinancing such a transaction within 12 months of it taking place, such power to apply until the end of next year's AGM or, if earlier, close of business on 30 June 2027 but, in each case, during this period the Company may make offers, and enter into agreements, which would, or might, require equity securities to be allotted (and treasury shares to be sold) after the power ends and the Board may allot equity securities (and sell treasury shares) under any such offer or agreement as if the power had not ended.

Resolution 24 – Additional authority to disapply pre-emption rights in connection with the issue of CCS

That, in addition to the powers granted pursuant to resolutions 22 and 23 (if passed), and if resolution 21 is passed, the Board be given the power to allot equity securities (as defined in the Act) for cash under the authority given by resolution 21 as if Section 561 of the Act did not apply. This authority shall expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027, except that the Company may, before this authority expires, make offers or agreements which would or might require shares to be allotted or rights to be granted after it expires and the Board may allot shares or grant rights to subscribe for or convert securities into shares in pursuance of any such offer or agreement as if this authority had not expired.

Resolution 25 – Purchase of own shares

That the Company be authorised for the purposes of Section 701 of the Act to make one or more market purchases (as defined in Section 693(4) of the Act) of its ordinary shares of 2.5 pence each (ordinary shares) provided that:

- a) the maximum number of ordinary shares hereby authorised to be purchased is 568,555,384, being 10% of the issued share capital as at 25 March 2026;
- b) the minimum price (exclusive of expenses) which may be paid for an ordinary share is 2.5p;
- c) the maximum price (exclusive of expenses) which may be paid for an ordinary share is the higher of:
 - i. the amount equal to 5% above the average market value of an ordinary share five business days immediately preceding the day on which that ordinary share is contracted to be purchased; and
 - ii. the price of the last independent trade and the highest current independent purchase bid on the trading venues where the purchase is carried out at the relevant time; and
- d) this authority shall expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027, but during this period the Company may enter into a contract to purchase ordinary shares, which would, or might, be completed or executed wholly or partly after the authority ends and the Company may purchase ordinary shares pursuant to any such contract as if the authority had not ended.

Resolution 26 – Notice of general meetings

That a general meeting of the Company, other than an AGM of the Company, may be called on not less than 14 clear days' notice.

By Order of the Board



G J Timms
Group General Counsel and Company Secretary

27 March 2026

Registered Office: Legal & General Group Plc, One Coleman Street, London EC2R 5AA
Registered in England and Wales, No.01417162

Explanatory notes to the resolutions

Ordinary resolutions

Resolutions 1 to 21 (inclusive) will be proposed as ordinary resolutions, each of which requires over 50% majority of the votes to be cast in favour.

Resolution 1 – Report and accounts

The directors of the Company are required by UK companies' legislation to present the accounts, the Directors' report, the Strategic report and the Auditor's report on the accounts to the AGM. Copies of the report and accounts are available on the Company's website at group.legalandgeneral.com/en/reporting-hub

Resolution 2 – Final dividend

Shareholder approval is required before a final dividend can be paid. In compliance with the rules issued by the Prudential Regulation Authority (PRA) and other regulatory requirements to which the Company and certain subsidiaries are subject, the dividend is required to remain cancellable at any point prior to it becoming due and payable. The dividend is therefore declared conditional upon the directors not having determined (at their discretion) to cancel the dividend at any point prior to its payment. The directors have no intention of exercising this cancellation right, other than where required to do so for regulatory or regulatory capital purposes.

Resolution 3 – Climate and Nature Transition Plan

The AGM is intended to provide a forum for shareholders to discuss and provide feedback on the Company's Climate and Nature Transition Plan. We believe it is important for our shareholders to have an opportunity to engage with us on, and endorse, our climate strategy and actions. The outcome of the vote is not binding but the Board will take it, and discussions at the AGM, into account in determining how the Company progresses, evaluates and looks to improve upon the initiatives set out in the Climate and Nature Transition Plan.

At the 2023 AGM, we sought shareholders' advisory approval of the Company's first Climate Transition Plan. At that time, we committed to return to shareholders every three years to report on the evolution of the plan, outline progress against the objectives previously set, and present our proposals for its continued development. The Climate and Nature Transition Plan sets out the Company's current plans aimed at achieving its Scope 1, 2 and 3 emissions reduction targets, aligned to the goals of the Paris Agreement, while also integrating consideration of nature-related impacts and dependencies. The Plan is dynamic and will be reviewed and refined on an ongoing basis to take account of changes in the geopolitical risk landscape, regulation, policy, technology innovations, market practice and other matters. In the meantime, the Company intends to continue to publish its progress on climate and nature action annually.

Resolution 4 to 14 – Election or re-election of directors

In accordance with the recommendations of the 2024 UK Corporate Governance Code, directors appointed by the Board, during the year, will seek election at the first AGM following their appointment. All other directors will retire and seek re-election (as appropriate) at this year's AGM. As mentioned in the Chair's Letter, the Chair will not stand for re-election and will retire from the Board on 21 May 2026.

Having formally considered the performance of, and contribution made, by each of the current directors standing for election or re-election, the Board remains satisfied that the performance of each of the directors continues to be effective and that they each demonstrate a commitment to the role. Additionally, each director provides a contribution which is, and continues to be, important to the Company's long-term sustainable success. The Board supports the election or re-election of each of the directors seeking election or re-election. Biographical details for the directors are set out on pages 8 and 9 of this document and on the Company's website at group.legalandgeneral.com/en/about-us/our-management

Resolutions 15 and 16 – Reappointment and remuneration of auditors

At the AGM held on 22 May 2025, the shareholders reappointed KPMG LLP as auditor to the Company, to hold office until the conclusion of the next annual general meeting at which accounts are laid. Resolutions 15 and 16 propose to reappoint KPMG LLP as auditor to the Company and authorise the Audit Committee, on behalf of the Board, to determine the auditor's remuneration.

Resolution 17 – Directors' Remuneration Policy

The Company is required to seek shareholder approval of its Directors' Remuneration Policy set out in the Directors' Report on Remuneration at least every three years. The last such approval was granted at the AGM in 2023. This vote is binding on the Company. The Directors' Remuneration Policy, if approved, will take effect from receipt of shareholder approval and will apply until replaced by a new or amended policy. Once the policy is effective, the Company will not be able to make remuneration payments to a director, or loss of office payments to a current or past director, unless the payment is consistent with the approved policy or has been otherwise approved by shareholders. If the Directors' Remuneration Policy is not approved by shareholders for any reason, the Company will, if and to the extent permitted to do so under the Act, continue to make payments to directors in accordance with its existing contractual and policy arrangements and will seek shareholder approval for a revised policy as soon as practicable.

Resolution 18 – Directors' Report on Remuneration

Pursuant to the Act, the Company is required to put a resolution to shareholders at a general meeting to approve the Directors' Report on Remuneration for the financial year to 31 December 2025. The report includes details of the members of the Remuneration Committee, a performance graph showing the Company's total shareholder return performance compared to the FTSE 100 Index total shareholder return over the last five years, details of directors' service contracts and disclosures relating to each director's remuneration. The vote on this resolution is advisory and in respect of the directors' remuneration as a whole and is not specific to individual levels of remuneration.

A director's entitlement to remuneration is not conditional upon this resolution being passed.

Resolution 19 – Political donations

Part 14 of the Act prohibits companies from making political donations exceeding £5,000 in aggregate in any 12-month period to (i) political parties, (ii) other political organisations and (iii) independent election candidates, and from incurring political expenditure without shareholders' consent. As the definitions used in the Act are broad, it is possible that normal business activities, which might not be thought to be political expenditure in the usual sense, could be caught.

It remains the policy of the Company not to make political donations or incur political expenditure within the ordinary meaning of those words and the directors have no intention of using the authority for that purpose. The authority being sought in this resolution will not change that policy but is being sought as a precaution to ensure that the Company's normal business activities are within the Act.

Explanatory notes to the resolutions continued

Resolution 20 – Renewal of directors' authority to allot shares

The Company's directors may generally only allot ordinary shares or grant rights over ordinary shares if authorised to do so by shareholders. Paragraph (a) of this resolution would give the directors the authority to allot ordinary shares or grant rights to subscribe for or convert any securities into ordinary shares up to an aggregate nominal amount equal to £47,379,615. This amount represents approximately one-third of the issued ordinary share capital of the Company as at 25 March 2026, the latest practicable date prior to publication of this Notice.

The authority sought under this resolution will expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027. The directors have no present intention to exercise the authority sought under this resolution. As at the date of this Notice, no ordinary shares are held by the Company in treasury.

Resolution 21 – Additional authority to allot shares in respect of Contingent Convertible Securities (CCS)

Resolution 21 will, if approved, give the Board the authority to allot shares and grant rights to subscribe for or to convert any security into ordinary shares in the Company up to an aggregate nominal amount of £20,000,000, representing approximately 14.07% of the Company's issued ordinary share capital as at 25 March 2026, the latest practicable date prior to publication of this Notice, in connection with the issue of CCS. Please see Appendix 1 at page 14 for further information on CCS.

The Group is subject to the Solvency UK regulatory regime, which requires the Group to maintain sufficient capital to absorb losses in periods of stress and to provide a buffer to increase resilience against unexpected losses, thereby protecting the interests of policyholders.

Whilst the authority sought under resolution 21 is not contemplated by the Investment Association guidelines, the Board believes that it is in the best interests of the Company to have the flexibility to issue CCS from time to time and the authority sought may be used if, in the opinion of the Board at the relevant time, such an issuance of CCS would be desirable, including in connection with, or for the purposes of, complying with or maintaining compliance with, regulatory capital requirements or targets applicable to the Company or to the Group from time to time, including pursuant to Solvency UK. However, the request for authority in resolution 21 should not be taken as an indication that the Company will or will not issue any given amount of CCS. The authority sought under resolution 21 will expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027.

Special resolutions

Resolutions 22 to 26 (inclusive) will be proposed as special resolutions, each of which requires a 75% majority of the votes to be cast in favour.

Resolutions 22 and 23 – Disapplication of pre-emption rights

Section 570 of the Act permits the disapplication of pre-emption rights. Resolutions 22 and 23 give the directors the power to allot ordinary shares (or sell any ordinary shares which the Company holds in treasury) for cash without first offering them to existing shareholders in proportion to their existing shareholdings.

The power set out in resolution 22 would be limited to:

- a) allotments or sales in connection with pre-emptive offers and offers to holders of other equity securities if required by the rights of those shares, or as the Board otherwise considers necessary, and
- b) otherwise, allotments or sales up to an aggregate nominal amount of £7,106,942 (representing 284,277,692 ordinary shares). This aggregate nominal amount represents approximately 5% of the issued ordinary share capital of the Company as at 25 March 2026, being the latest practicable date prior to publication of this Notice.

Resolution 23 is intended to give the Company flexibility to make non pre-emptive issues of ordinary shares in connection with acquisitions and other capital investments. The power under resolution 23 is in addition to that proposed by resolution 22 and would be limited to allotments of ordinary shares or sales of treasury shares up to an aggregate nominal amount of £7,106,942 (representing 284,277,692 ordinary shares). This aggregate nominal amount represents an additional 5% of the issued ordinary share capital of the Company as at 25 March 2026, being the latest practicable date prior to publication of this Notice.

In respect of the power under resolution 23, the Board confirms that it will only allot ordinary shares or sell treasury shares representing more than 5% of the issued ordinary share capital of the Company, for cash pursuant to the power granted by resolution 23, where that allotment or sale is for the purposes of financing (or refinancing, if the authority is to be used within twelve months after the original transaction) a transaction which the Board determines to be an acquisition or other specified capital investment (within the meaning given in the appendix to the Statement of Principles for the disapplication of Pre-emption Rights published by the Pre-Emption Group on 4 November 2022 (the '2022 Statement of Principles')) and which is announced contemporaneously with the allotment, or which has taken place in the preceding twelve-month period and is disclosed in the announcement of the allotment.

The directors acknowledge the provisions of the 2022 Statement of Principles and have continued to consider emerging market practice in relation to the increased limits of 10% as set out in the 2022 Statement of Principles. The directors continue to deem it appropriate to retain the previous limits of 5% each of the issued ordinary share capital of the Company in resolutions 22 and 23, in line with the Statement of Principles for the disapplication of Pre-emption Rights published by the Pre-Emption Group on 12 March 2015, and have not adopted the increased limits of 10% set out in the 2022 Statement of Principles, nor do the resolutions specifically provide for follow-on offers. The directors will continue to keep ongoing market practice under review.

Although the directors have no present intention of exercising the authorities sought by resolutions 22 and 23, the Board is seeking such authorities at this year's AGM to provide flexibility should occasion arise to finance acquisitions or capital investments by issuing shares for cash without a pre-emptive offer to existing shareholders. The directors confirm that, should they exercise the authority sought by resolutions 22 and 23, they intend to follow the shareholder protections in Part 2B of the 2022 Statement of Principles and the expected features of a follow-on offer as set out in paragraph 3 of Part 2B of the 2022 Statement of Principles to the extent relevant (as the Company is not seeking authority for follow-on offers).

The powers under resolutions 22 and 23 will expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027.

Resolution 24 – Additional authority to disapply pre-emption rights in connection with the issue of CCS

Resolution 24 will, if approved, give the Board authority to allot CCS, or shares issued upon conversion or exchange of CCS, without first offering them to existing shareholders. This will allow the Company to manage its capital in the most efficient and economic way for the benefit of shareholders.

If passed, resolution 24 will authorise the Board to allot shares and grant rights to subscribe for or to convert any security into shares in the Company on a non-pre-emptive basis up to an aggregate nominal amount of £20,000,000, representing approximately 14.07% of the Company's issued ordinary share capital as at 25 March 2026, the latest practicable date prior to publication of this Notice, in connection with the issue of CCS.

Should a designated trigger event occur (please see Appendix 1 for more information on CCS and their trigger events), the CCS will convert into or be exchanged for ordinary shares in the Company. The Board will decide whether to give shareholders the opportunity to purchase the ordinary shares created on conversion or exchange of any CCS on a pro rata basis, subject to applicable laws, regulations and the terms of each instrument, such decision to be made on a transaction-by-transaction basis. Where such a right is given to shareholders, former holders of the CCS would receive the net purchase price of any shares acquired by shareholders (rather than retaining those shares).

The authority sought under resolution 24 is in addition to the authorities proposed under resolutions 22 and 23. The authority sought under resolution 24 will expire at the conclusion of the Company's next AGM or, if earlier, at close of business on 30 June 2027.

Resolution 25 – Purchase of own shares

Authority is sought for the Company to purchase up to 10% of its issued ordinary shares (excluding any treasury shares). The directors may consider exercising the authority to purchase the Company's ordinary shares only if, having due regard to the interests of shareholders, the directors consider that to do so would be in the best interests of the Company, and of its shareholders, and (among other things), expect such purchase to result in an increase in the earnings per share of the Company. Any repurchase of the Company's ordinary shares would be subject to prior approval of the PRA under Solvency UK.

Ordinary shares purchased by the Company pursuant to this authority may be held in treasury or may be cancelled. The directors will consider holding any ordinary shares the Company may purchase as treasury shares. The Company currently has no ordinary shares in treasury. The minimum price, exclusive of expenses, which may be paid for an ordinary share is 2.5 pence. The maximum price, exclusive of expenses, which may be paid for an ordinary share is the highest of (i) an amount equal to 5% above the average market value for an ordinary share for the five business days immediately preceding the date of the purchase and (ii) the higher of the price of the last independent trade and the highest current independent purchase bid on the trading venues where the purchase is carried out at the relevant time.

As at 25 March 2026, being the latest practicable date prior to publication of this Notice, the Company had options and awards outstanding over 109,068,704 ordinary shares. This represents 1.91% of the Company's issued ordinary share capital at that date. If the Company were to purchase the maximum number of shares permitted by resolution 25, then the total number of options and awards outstanding at 25 March 2026 would represent 2.13% of the total issued ordinary share capital.

In 2025, the Company utilised its authority to purchase its issued ordinary shares in the market, as granted by shareholders at the last AGM. On 13 March 2025, the Company commenced a share buyback programme of ordinary shares for a maximum consideration of £500,000,000, which completed on 3 September 2025. On 11 March 2026, the Company announced that it would undertake a further share buyback programme for a maximum consideration of £600,000,000. The share buyback programme commenced on 12 March 2026 and is expected to complete no later than 18 September 2026.

As at 25 March 2026, being the latest practicable date prior to publication of this Notice, the Company has acquired an aggregate of 126,198,546 ordinary shares at an average price of 251 pence per share for a total consideration of £316,566,749.15 under the authority granted by shareholders at the 2025 AGM. This represents 2.21% of the Company's issued ordinary share capital at 25 March 2026. Shares purchased through the share buyback programme have been cancelled. Further information on the Company's share buyback programme can be found on page 6 of the Annual report and accounts. Information on transactions in own shares is also publicly available via the Regulatory News Service and on the Company's website at group.legalandgeneral.com/en/investors/equity-investors-and-analyst-centre/rns-announcements

Resolution 26 – Notice of general meetings

The minimum notice period for general meetings of the Company is 21 clear days unless (other than for AGMs) shareholders approve a shorter period, which cannot be less than 14 clear days. The Company is currently able to call general meetings (other than AGMs) on 14 clear days' notice and would like to preserve this ability. In order to be able to do so, the Company's shareholders must approve the calling of such meetings on not less than 14 clear days' notice. Resolution 26 seeks such approval. The Company undertakes to meet the requirements for electronic voting under the Companies (Shareholders' Rights) Regulations 2009 before calling a general meeting on 14 clear days' notice. If given, the approval will be effective until the Company's next AGM when it is intended that a similar resolution will be proposed.

In the event that this authority is exercised, the directors will ensure that the flexibility offered by this resolution is not used as a matter of routine but only where, taking into account the circumstances, the directors consider this appropriate in relation to the business to be considered at the meeting and in the interests of the Company and shareholders as a whole.

Biographies of directors seeking election or re-election

Committee membership key

A	Audit	N	Nominations and Corporate Governance
E	Enterprise Transformation	R	Remuneration
		Ri	Risk



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Scott Whewey Independent Non-Executive Director and Chair Designate

Appointed January 2026

Contribution to the Board:

Financial services, customer, insurance and regulatory experience.

Experience:

Scott brings a wealth of executive and non-executive leadership experience in financial services and retail businesses, including a strong understanding of operating within highly regulated, customer-centric industries. He also has deep knowledge and experience of large-scale banking and insurance businesses. Scott served as Chair of Scottish Widows Group and was a Non-Executive Director of Lloyds Banking Group from 2022-2025. Prior to that, he was a Non-Executive Director of Centrica plc between 2016 and 2020 and served as Chair of Centrica plc between 2020 and 2024. He was formerly Chair of AXA UK plc, Chair of Aviva Insurance Limited, a Non-Executive Director of Aviva plc and Senior Independent Director of Santander UK plc. Before his non-executive career, Scott was an executive in the retail sector for over 25 years, both in the UK and internationally, where he held positions including CEO of Best Buy Europe, Managing Director of Boots the Chemist plc, and a number of senior executive positions at Tesco plc, including CEO, Japan.



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António Simões Group Chief Executive Officer

Appointed January 2024

Contribution to the Board:

Financial services, customer, international and technology experience.

Experience:

António has extensive financial services experience spanning over 25 years. Prior to his appointment, António was CEO of Banco Santander Spain and Regional Head of Europe. Before joining Santander, António spent 13 years at HSBC in various executive positions in London and Hong Kong, starting with strategy and M&A before leading different businesses as UK and European CEO and, finally, global CEO of private banking. Prior to that, he was a partner at McKinsey & Company. António studied in Lisbon (Nova School of Business and Economics), Milan (Bocconi) and New York (MBA from Columbia University). In 2009, he was appointed a Young Global Leader of the World Economic Forum. António was previously a member, and Chair, of the Practitioner Panel of the FCA. He was also a member of the Practitioner Panel of the PRA.

Other appointments:

- King's Trust International (Trustee)



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Henrietta Baldock Senior Independent Director (from May 2025)

Appointed October 2018

Contribution to the Board:

Financial services, insurance and investment banking experience.

Experience:

Henrietta has extensive knowledge of the financial services and insurance sector through her 25 years' experience in investment banking, including as Chair of European Financial Institutions at Bank of America Merrill Lynch, where she advised many boards on a number of significant transactions.

Other appointments:

- Legal and General Assurance Society Limited (Chair)
- Investec plc (Senior Independent Director)
- Investec Limited (Non-Executive Director)
- Investec Bank plc (Non-Executive Director)
- Hydro Industries Limited (Non-Executive Director)
- Rathbones Group Plc (Non-Executive Director)



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Andrew Kail Group Chief Financial Officer

Appointed December 2025

Contribution to the Board:

Financial services, accounting, customer and insurance experience.

Experience:

Andrew has previously held the role of CEO for two of L&G's businesses, L&G Institutional Retirement and L&G Retail Retirement, after joining L&G from PricewaterhouseCoopers (PwC) in March 2021. Over his 30 years with PwC, he built deep financial sector experience and wide regulation, risk and technology expertise and, prior to leaving to join L&G, held the role of Head of Financial Services where he led a 6,000 strong team in asset & wealth management, banking, insurance, and real estate. Andrew graduated in Economics from the University of Manchester and is a Chartered Accountant (ICAEW).

Other appointments:

- TheCityUK (Non-Executive Director)



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Clare Bousfield Independent Non-Executive Director

Appointed December 2024

Contribution to the Board:

Financial services, insurance, customer and digital experience.

Experience:

Clare's previous executive roles include positions at M&G Plc, where she served as both Group CFO and latterly CEO, Retail & Savings, and as CEO, Insurance for Prudential UK & Europe. She started her career at PwC and has previously served as a Non-Executive Director and Audit Committee Chair of RSA Insurance Group plc. Clare has also previously held senior roles at Aegon and Swiss Re Group. Clare is the Board's Speak Up Champion.

Other appointments:

- Bupa Insurance Limited (Chair)
- Bupa Insurance Services Limited (Chair)
- IVC Evidensia (Non-Executive Director)
- Recipharm (Non-Executive Director)



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Carolyn Johnson Independent Non-Executive Director

Appointed June 2022

Contribution to the Board:

Insurance, financial services and US experience.

Experience:

Following a 30-year executive career in the US, Carolyn has deep experience in the life insurance market and is an accomplished business leader and experienced board member. She has previously held senior roles at AIG, Voya Financial and Protective Life Corporation. Carolyn is the Board's Global Designated Workforce Director.

Other appointments:

- Kuvare Holdings (Director)
- Beazley Plc (Non-Executive Director)
- Beazley Holdings Inc. (Chair)

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Ri**Mark Jordy**
Independent Non-Executive Director

Appointed July 2025

Contribution to the Board:

Financial services, asset management, and international experience.

Experience:

Mark has significant experience in asset management through his executive and non-executive career. Previously, Mark was CEO and equity partner of Wellington Management's London-based affiliate, leading its EMEA business and serving as a member of the global leadership team. As an equity partner, Mark played a key role in expanding Wellington's international presence, including opening offices and leading teams in China, Frankfurt, Hong Kong, Singapore, Sydney, Tokyo, and Zurich. Earlier in his career, Mark worked as an investment consultant and held senior roles at a global custodian bank.

Other appointments:

- L&G – Asset Management Limited (Chair)

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Ri**Nilufer Kheraj OBE**
Independent Non-Executive Director

Appointed May 2021

Contribution to the Board:

Financial services, legal and regulatory and digital experience.

Experience:

Nilufer has considerable experience across a range of industries and sectors, including financial services, real estate, green infrastructure and fintech. She was previously the Head of the Financial Institutions Group and the Equity Capital Markets practice at Slaughter and May and has spent a large part of her 34-year career working with major international financial institutions. Nilufer is the designated Non-Executive Director for Climate.

Other appointments:

- Games Workshop Group Plc (Non-Executive Director)
- IntoUniversity (Trustee)
- Oxford University Law Faculty (Visiting Professor)

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Ri**George Lewis**
Independent Non-Executive Director

Appointed November 2018

Contribution to the Board:

Financial services, asset management and international experience.

Experience:

George joined the Royal Bank of Canada (RBC) in 1986, serving in various financial and wealth management roles across Asia, Canada, the UK and the US. He was a member of RBC's Group Executive Board from 2007 – 2015, with responsibility for RBC's wealth, asset management and insurance segments.

Other appointments:

- Legal and General Assurance (Pensions Management) Limited (Chair)
- Ontario Teachers' Pension Plan (Non-Executive Director)
- AOG Group (Non-Executive Director)
- South Bow Corporation (Non-Executive Director)
- James Richardson & Sons, Limited (Director)

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Ri**Tushar Morzaria**
Independent Non-Executive Director

Appointed May 2022

Contribution to the Board:

Financial services, investment banking and accounting experience.

Experience:

Tushar has extensive experience in strategic financial management and risk management, as well as experience in the US. He is a Chartered Accountant and was previously Group Finance Director at Barclays PLC and, prior to that, he was the Chief Financial Officer of Global Investment Banking at JP Morgan Chase & Co.

Other appointments:

- BP Plc (Non-Executive Director)
- BT Group Plc (Non-Executive Director)

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Ri**Laura Wade-Gery**
Independent Non-Executive Director

Appointed January 2022

Contribution to the Board:

Digital, strategic transformation and customer experience.

Experience:

Laura's previous executive roles include her position as Director of Multi-Channel, a main board member at Marks and Spencer Group Plc and as Chief Executive Officer of Tesco.com. Laura served as Chair of NHS Digital and Moorfields Foundation and has served as a Non-Executive Director of NHS England. She was previously a Non-Executive Director of the John Lewis Partnership and British Land Company Plc. Laura is the Board's Consumer Duty Champion.

Other appointments:

- Britten Pears Arts (Trustee and Chair of Trading Subsidiary)

Information for shareholders attending the AGM in person

Registration

Registration will open at 10.00am and the AGM will start promptly at 11.00am. We recommend that you allow at least 15 minutes for registration formalities. The Board regards the AGM as an important opportunity to communicate directly with private investors. Representatives of corporate shareholders will be required to produce evidence of their valid appointment when attending the AGM and will therefore need to contact the legal owner of the relevant shares in advance of the AGM to request a Letter of Representation. This letter will need to be presented at the registration desk on the day of the AGM to evidence your valid appointment. Please contact your broker/custodian or the Company's registrar, Computershare, if you require any further guidance.

Contact details can be found on page 17. The Notice and all other details for the AGM are available at: group.legalandgeneral.com/AGM

Venue requirements and security

The safety of our shareholders and attendees is our main priority and for this reason, security checks will be carried out prior to entry to the venue. This will include bag searches and any such other security measures that we consider appropriate on the day to ensure the safety of our shareholders, employees and venue staff. Shareholders are encouraged to limit their belongings to one small bag and avoid, where possible, bringing larger items into the venue.

Attendees are not permitted to bring any banners, signs, placards, noisemaking devices or any other items which, in the opinion of L&G employees or the security team, could disrupt the orderly conduct of the meeting or health and safety of shareholders and other attendees. Any person who refuses to comply with the measures in place may be denied entry into the venue.

Please be advised that unacceptable behaviour or language that may interfere with anyone's security, safety, comfort or wellbeing will not be tolerated and will be dealt with accordingly, including your removal from the venue.

The use of recording devices is not permitted during the AGM and any use of these devices may result in your removal from the venue. All mobile phones must be switched off for the duration of the meeting.

Accessibility

The Great Hall is located on the first floor and can be accessed by stairs or a lift from the registration area where L&G colleagues will be available to provide assistance. The lift allows a limited number of occupants at any one time, so it is advisable for anyone requiring use of the lift to allow sufficient time on arrival in case of a queue.

Hearing induction loop facilities will also be available at the AGM.

Questions

Shareholders attending in person will be able to ask questions once the Chair has opened the Q&A session, following the formal business of the meeting. Additionally, shareholders can register a question in advance of the AGM by sending an email to Shareholderquestions@lgim.com by 10.00am on Thursday 14 May 2026. If you wish to receive a response in advance of the proxy voting deadline, please indicate this in your email. To avoid repetition and in the interests of time, questions of common interest may be grouped together to be answered by the Board.

Voting

Voting on each of the resolutions to be put to the AGM will be taken on a poll. Shareholders will be provided with a poll card when they arrive and asked to vote on each individual resolution at the end of the meeting. Our registrar, Computershare, will act as scrutineer. Further information on how to vote is provided on pages 12 and 13.

The final poll results are expected to be released to the London Stock Exchange shortly after the meeting on Thursday 21 May 2026. They will also be available on group.legalandgeneral.com/AGM

AGM details

Location

The 2026 AGM will be held at The British Medical Association, BMA House, Tavistock Square, Bloomsbury, London WC1H 9JZ.

Date

Thursday 21 May 2026

Order of the day

10.00am	Registration opens Tea, coffee, water and pastries served in the Great Hall until 10.50am
10.50am	Shareholders to take their seats in the Great Hall
11.00am	The AGM commences
12.30pm	The AGM will conclude Light buffet lunch served

L&G's 190th Anniversary

In 2026, we will proudly mark our 190th anniversary, a milestone that reflects nearly two centuries of delivering financial security to our customers, and long-term value for our shareholders. To commemorate this occasion and celebrate our heritage we are developing a corporate history book which will document the key milestones that have shaped our business. In addition, we will have a range of historical Company artefacts available for shareholders to view at the AGM.

Travelling to the AGM

BMA House is a short walk from both Kings Cross St Pancras and Euston train stations. Please be aware that there are a number of different entrances to BMA House; please make sure you come to the main entrance, which is located opposite Tavistock Square. The 'what3words' reference for the main entrance is tops.cones.shells. Alternatively, look out for our iconic umbrella which will be situated at the main entrance. There will also be L&G employees stationed at Euston station to direct you, if needed.

A map showing the location of the venue can be found on the contents page of this document, or you can find more information at bmahouse.org.uk/contact/

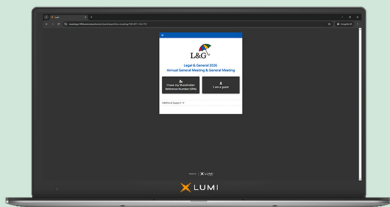
Guide for shareholders attending the AGM electronically

A user guide on how to access the AGM online platform can be found below. If you experience any difficulties joining on the day, please contact Lumi by emailing landgagm@lumiengage.com stating your full name, postcode and SRN (if known).

L&G Meeting ID:

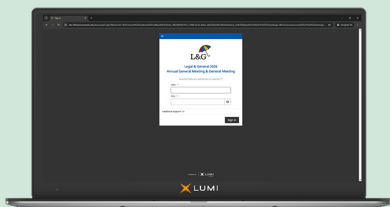
100-857-124-752

Step 1 – Website



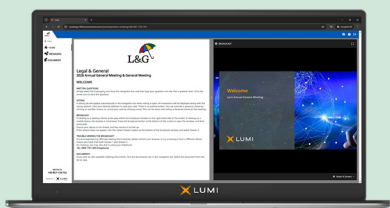
Access the meeting website: meetings.lumiconnect.com/100-857-124-752 from 10.30am on Thursday 21 May 2026. The website can be accessed online using most well-known internet browsers such as Microsoft Edge, Chrome, Firefox and Safari on a PC, laptop or internet-enabled device such as a tablet or smartphone.

Step 2 – Login credentials



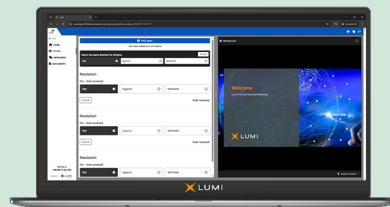
You will be prompted to enter your unique Shareholder Reference Number (SRN) and Personal Identification Number (PIN) both of which can be found on your Notice of Availability and the AGM notification email. If you have any issues obtaining your SRN or PIN, please contact Computershare. Contact details can be found on page 17.

Step 3 – AGM broadcast



Once successfully authenticated, you will be taken to the AGM home screen. The meeting will be broadcast in audio-visual format. At the commencement of the meeting, you will be able to listen to and watch the proceedings of the meeting on your device. An active internet connection is required at all times in order to allow you to watch the webcast and submit questions. It is the user's responsibility to ensure they remain connected for the duration of the meeting.

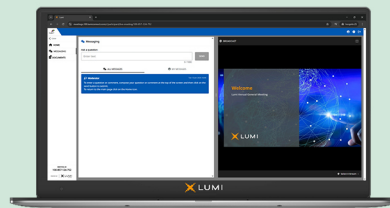
Step 4 – Voting



Once voting has opened, the polling icon will appear on the navigation bar. By clicking on this icon, shareholders will be able to view the resolutions and voting options. Shareholders are invited to select their preferred voting option for each resolution. Once selected, the voting choice will change colour, and the vote will have been registered.

Please be advised there is no submit button and your vote will be automatically submitted once you have made your selection. If you wish to change your voting instruction, you can simply select an alternative voting option. To cancel your vote, select the 'cancel' button. Shareholders will be able to vote once the poll has been declared open and until the meeting closes.

Step 5 – Questions



Shareholders may ask questions by selecting the messaging icon from within the navigation bar and typing their questions at the top of the screen. To submit a question, click on the 'send' icon to the right of the text box. All shareholder questions are important to us, and we will endeavour to answer as many questions as possible. If, however, time does not permit all questions to be answered, we will seek to respond to any unanswered questions separately after the meeting.

Shareholder voting information

Issued share capital and voting rights

As at 25 March 2026, being the latest practicable date prior to the publication of this Notice, the Company's issued share capital consisted of 5,685,553,849 ordinary shares carrying one vote each. Therefore, the total number of voting rights in the Company as at 25 March 2026 was 5,685,553,849.

Entitlement to vote at this year's AGM

Only shareholders who are entered on the Company's register of members (the 'Register') by 6.30pm on Tuesday 19 May 2026 (the 'Specified Time'), or in the event of an adjournment by close of business two days (excluding non-business days) prior to the adjourned meeting, will be entitled to vote at the AGM in respect of the number of shares registered in their name at that time. Changes to entries on the Register for certificated and uncertificated shares of the Company after the Specified Time will be disregarded in determining the rights of any person to attend or vote at the meeting.

Method of voting

All resolutions at the meeting will be decided by a poll. We believe that a poll is the best way of representing the views of as many shareholders as possible in the voting process. Shareholders will be able to vote in person, electronically via the Lumi platform or in advance by registering a proxy vote. A shareholder may appoint one or more proxies to attend, speak and vote on their behalf at the AGM. If more than one proxy is appointed, each proxy must be appointed to exercise the rights attached to different shares. A proxy need not be a member of the Company.

Persons nominated by shareholders

A person to whom this Notice is sent who is a person nominated under Section 146 of the Act to enjoy information rights (a Nominated Person) may, under an agreement with the shareholder by whom they were nominated, have a right to be appointed (or to have someone else appointed) as a proxy at the AGM. If a Nominated Person has no such proxy appointment right or does not wish to exercise it, they may, under any such agreement, have a right to give instructions to the shareholder as to the exercise of voting rights.

The statement of the rights of shareholders in relation to the appointment of proxies above does not apply to Nominated Persons. The rights described in that statement can only be exercised by shareholders of the Company.

Corporate representatives

Any corporation which is a member of the Company can appoint one or more representatives to exercise its powers as a member. If more than one representative is appointed, they must not purport to exercise powers in relation to the same shares.

Declaration of results

As soon as practicable following the meeting, the results of the AGM and the number of proxy votes cast for and against, and the number of votes withheld, in respect of each resolution will be announced via a Regulatory News Service and available on the Company's website at group.legalandgeneral.com/AGM



Proxy voting arrangements

Registering your proxy vote in advance

Shareholders can appoint a proxy electronically to vote on their behalf using the share portal at eproxyappointment.com/Login. Please note that there is no requirement to pre-register an account on this site.

To log in, you will need to have your meeting Control Number, SRN and PIN, as shown on the Notice of Availability or the AGM email notification sent to you. Please note that we no longer send paper proxy forms to shareholders and we encourage shareholders to vote online at eproxyappointment.com/Login

If you do require a hard copy proxy form, please contact Computershare. Contact details can be found on page 17. If you have completed a proxy form in advance, this will not preclude you from attending and voting at the meeting in person.

Please note that, to be valid, proxy votes must be received no later than 11.00am on Tuesday 19 May 2026 (or 11.00am on Monday 18 May 2026 for the Corporate Sponsored Nominee).

Employee share plan participants should refer to their AGM notification for details of how to vote.

A vote withheld option is provided on all voting methods to enable a shareholder to instruct a proxy to withhold their vote on a particular resolution. It should be noted that a vote withheld is not a vote in law and will not be counted in the calculation of the proportion of votes for or against the resolution. If no voting indication is given to the proxy, or discretion is given to the proxy as to how to vote at the AGM, the proxy will vote or abstain from voting as they think fit.

CREST members

CREST members can use the CREST electronic proxy appointment service for the AGM and any adjournment thereof by using the procedures described in the CREST Manual (available at: euroclear.com/en.html). CREST personal members or other CREST sponsored members, and those CREST members who have appointed a voting service provider, should refer to their CREST sponsor or voting service provider, who will be able to take the appropriate action on their behalf.

In order for a proxy appointment or instruction made using the CREST service to be valid, the appropriate CREST message (a 'CREST Proxy Instruction') must be properly authenticated in accordance with Euroclear UK & Ireland Limited's (EUI) specifications and must contain the information required for such instructions, as described in the CREST Manual. The message, regardless of whether it relates to the appointment of a proxy or to an amendment to the instruction given to a previously appointed proxy, must be transmitted so as to be received by Computershare Investor Services PLC (ID 3RA50) by no later than 11.00am on Tuesday 19 May 2026 to be valid. For this purpose, the time of receipt will be taken to be the time (as determined by the time stamp applied to the message by the CREST Applications Host) from which Computershare is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST. After this time, any change of instructions to proxies appointed through CREST should be communicated to the appointee through other means.

CREST members and, where applicable, their CREST sponsors or voting service providers should note that EUI does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions.

It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider, to procure that their CREST sponsor or voting service provider takes) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time. In this connection, CREST members and, where applicable, their CREST sponsors or voting service providers, are referred in particular to those sections of the CREST Manual concerning practical limitations of the CREST system and timings.

The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5)(a) of the Uncertificated Securities Regulations 2001.

Proxymity voting

If you are an institutional investor, you may also be able to appoint a proxy electronically via the Proxymity platform. For further information regarding Proxymity, please go to proxymity.io. Your proxy instruction must be lodged by 11.00am on Tuesday 19 May 2026 in order to be considered valid. Before you can appoint a proxy via this process you will need to have agreed to Proxymity's associated terms and conditions. It is important you read these carefully as you will be bound by them and they will govern the electronic appointment of your proxy.

Corporate representatives

If your shares are held within a nominee account and you wish to attend or participate in the AGM, you will need to contact your nominee as soon as possible. Your nominee will need to complete a corporate letter of representation and present this to Computershare no later than 11.00am on Monday 18 May 2026. Representatives of corporate shareholders should present their letter of representation to evidence their valid appointment when attending the AGM in person, or will require a valid SRN and PIN from Computershare to join virtually. The letter of representation must include the name of the legal owner of the shares, the CREST ID, the designation your shares are held under, as well as the number of shares you are permitted to vote on.

Joint holders

In the case of joint holders, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Company's register in respect of the joint holding (the first-named being the most senior).

Appendix 1: Further information on Contingent Convertible Securities ('CCS')

Background

Together with other United Kingdom insurers, the Group is subject to the Solvency UK regulatory regime (Solvency UK). Under Solvency UK, the Group is required to hold sufficient capital to absorb losses in periods of stress and to provide a buffer to increase resilience against unexpected losses, thereby protecting the interests of policyholders. The Group's overall capital requirements may be satisfied by different types of own funds, the highest quality of which is classified as Tier 1 capital. At least half of the Group's overall regulatory capital requirements may only be met with Tier 1 capital, including share capital, retained profits and, for up to 20% of Tier 1 capital, by other items including bonds that are written-down, or, in the case of CCS, bonds that are converted into, or exchanged for, ordinary shares, in the event that the Group's capital position falls below defined levels. On 24 June 2020, the Company issued £500,000,000 5.625% fixed rate reset perpetual Restricted Tier 1 contingent convertible notes.

Why authority is being sought to issue CCS

Shareholder approval is sought (i) in resolution 21 to enable the issuance of CCS (and to authorise ordinary shares to be issued on conversion or exchange of CCS) and (ii) in resolution 24 to enable the issuance of CCS on a non pre-emptive basis to provide flexibility to the Group to maintain an appropriate and efficient capital structure under the Solvency UK regime. This flexibility would enable the Group to issue Solvency UK compliant capital instruments, with a view to ensuring that the Group remains strongly capitalised, with sufficient capital available to both fund new growth opportunities and absorb the effects of unexpected market shocks.

The authorities sought have been set at a level to provide sufficient flexibility to the Group to manage its capital structure efficiently in light of evolving regulatory requirements and market conditions. Any issue of CCS would form part of the Group's overall strategy to maintain a strong capital base from which it can achieve its objectives.

Potential benefits of issuing CCS

Satisfying the Group's Tier 1 capital requirements in part through the issue of CCS is likely to be a cost-effective means of raising capital and therefore enabling the Group to reduce its overall cost of capital. This would, in turn, be more beneficial for shareholders than if the Group were to satisfy its Tier 1 capital requirements through the issue of ordinary shares or the retention of profits alone.

Conversion of CCS into, or exchange of CCS for, ordinary shares

Any CCS issued by the Group will automatically convert into, or be exchanged for, new ordinary shares in the Company upon the occurrence of one or more designated trigger events. The holders of CCS will have no right to require the conversion of the CCS, or the exchange of the CCS, into ordinary shares in any other circumstances. In summary, under Solvency UK, the terms of any CCS must provide for automatic conversion or exchange to occur (i) if the amount of own fund items eligible to cover the Group's capital requirements is equal to or less than 75% of the Group's capital requirements; (ii) if the Group fails to comply with its capital requirements for a continuous period of three months or more; or (iii) if the Group fails to comply with other minimum capital requirements applicable to it. If thought appropriate, the Board may also issue CCS that include terms providing for automatic conversion or exchange to occur in other defined circumstances (but not at the option of the holders of the CCS).

The terms and conditions of any CCS issued will specify a conversion or exchange price or a mechanism for setting a conversion or exchange price, which is the rate at which the CCS would be converted or exchanged into ordinary shares in the Company if a designated trigger event occurs. The resolutions enable the Board to set the specific terms and conditions of the CCS (including a conversion or exchange price or a mechanism for setting a conversion or exchange price) after considering market conditions at the time of issuance. This conversion or exchange price (whether specified or set through the application of a price determination mechanism) may be at a

significant discount to the prevailing market price of the shares at the time of issue of the CCS, to reflect the fact that the CCS would only be expected to be converted or exchanged into ordinary shares in the Company in a stressed scenario. The extent of the discount would be determined in consultation with the PRA and taking into account prevailing market convention. The Group may, if permitted by law and regulation, and if considered appropriate at the relevant time, issue CCS that include in their terms and conditions a mechanism through which the Group may elect to give existing ordinary shareholders the opportunity to purchase the ordinary shares issued on conversion or exchange of the CCS in proportion to their existing shareholdings in the Company (subject to legal, regulatory and practical restrictions).

Options available to the Group prior to the occurrence of a trigger event under any CCS

If the Group's capital position were to deteriorate, a number of steps may be available to the Group to improve its capital position before the occurrence of a trigger event resulting in the conversion or exchange of any CCS into ordinary shares in the Company. The Board can be expected to take steps such as reducing the Group's liabilities or raising extra share capital from investors by way of a rights issue. If the Company were, in future, to launch a rights issue, the Company's existing ordinary shareholders would be offered the opportunity to acquire new ordinary shares in proportion to their existing shareholding.

Reasons for seeking a specific mandate to issue CCS

The Company is seeking a specific mandate which may only be used for the purposes of issuing CCS (so the Company could not rely on the mandate to issue ordinary shares or securities convertible into ordinary shares which are not intended to qualify as regulatory capital under Solvency UK).

By seeking a specific mandate, the Company intends to provide greater certainty for shareholders, whilst also preserving flexibility for the Company by retaining a general mandate to allot shares for other purposes. For these reasons, the Company would not seek to rely on the general mandate under resolution 20 in connection with an issue of CCS. The Company believes it would not be practical to obtain a specific mandate from shareholders to issue CCS only when the need arises, primarily due to the time it would take to prepare the relevant circular to shareholders and then print and despatch the relevant circular to shareholders convening the general meeting to seek shareholder approval. For the reasons set out above, the Company believes that the ability to issue CCS offers a number of benefits and having a pre-approved mandate would enable the Company to act on a timely basis to issue CCS as and when market conditions are conducive to launching such an issuance. However, the request for such authority in resolutions 21 and 24 is not an indication of whether the Company will or will not issue any given number of CCS.

Basis on which the size of the specific mandate to issue CCS has been calculated

The size of the specific mandate to issue CCS has been calculated based on the Group's anticipated capital requirements to provide flexibility to the Group to maintain an appropriate and efficient capital structure under applicable regulatory requirements. In particular, the size of the specific mandate has been calculated based on internal modelling to provide flexibility to the Group to issue CCS up to the maximum amount eligible to meet the Group's Tier 1 capital requirements under Solvency UK (with appropriate adjustments to reflect the volatility of the Group's CCS capacity).

As noted above, resolution 21 enables the Board to set the specific terms and conditions of the CCS, including the conversion or exchange price (or the mechanism for determining the conversion or exchange price), after considering market conditions at the time of issuance. Any conversion price discount of the CCS will be determined in consultation with the PRA and taking into account prevailing market convention.

Additional shareholder information

Right to ask questions

Any member attending the AGM has the right to ask questions in relation to the business of the meeting. The Company must cause to be answered any such questions relating to the business being dealt with at the meeting, but no such answer need be given if:

- the answer has already been given on the Company's website in the form of an answer to a question
- to do so would interfere unduly with the preparation for the meeting or involve the disclosure of confidential information
- it is not in the interests of the Company or the good order of the meeting that the question be answered.

Investor Centre

To access online information about your shareholding visit computershare.com/Investor/#Home

To register, you will need your SRN which can be found on your Computershare dividend payment confirmation or your AGM notification. Investor Centre is a secure online site where you can manage your shareholding quickly and easily. Once registered, you can:

- view your holding and get an indicative valuation
- change your address
- arrange to have dividends paid into your bank account or request to join the Dividend Reinvestment Plan
- request to receive shareholder communications by email rather than post
- view your dividend payment history
- buy and sell shares
- register your proxy voting instruction
- download a variety of forms, including a stock transfer form.

Your shareholder communications

To help us meet our environmental commitments, we provide online access to all shareholder information, including Annual reports, dividend information and shareholder circulars via our website: group.legalandgeneral.com/en/investors so that we can reduce the number of documents that are printed and distributed by the Company. It is important that you advise us how you would like to receive these communications by registering online at computershare.com/Investor/#Home

Dividend information

This year, the directors are recommending the payment of a final dividend of 15.67 pence per share. If you add this to your interim dividend of 6.12 pence per share, the total dividend recommended for 2025 will be 21.79 pence per share (2024: 21.36 pence per share). The key dates for the payment of dividends are set out in the key dates and times section on the contents page of this Notice.

Dividend payment options

Have your dividends paid to your bank account

Once registered on Investor Centre (instructions can be found above), you can choose to receive your dividends directly to your bank account. Just select 'View/update your bank details' and follow the simple instructions. Alternatively, you can contact Computershare for a bank mandate form. By opting to receive your dividends electronically, your dividend will reach your bank account on the dividend payment date. Alternatively, you can choose to receive your dividends via a cheque payment.

Re-invest your dividends

The Dividend Reinvestment Plan offers a convenient way for shareholders to build up their shareholding by using dividend money to purchase additional ordinary shares. The plan is provided by Computershare who are authorised and regulated by the Financial Conduct Authority.

International Fund Transfer

If you don't have access to a UK bank or building society account, you can elect to join the International Fund Transfer and receive cash dividends direct to your bank account in your local currency (a small fee and terms and conditions apply).

You can find further details regarding these payment options on our website at: group.legalandgeneral.com/en/investors/retail-shareholder-centre/dividend or by contacting Computershare.

Corporate sponsored nominee

The corporate sponsored nominee allows you to hold shares in the Company without the need for a share certificate and enables you to benefit from shorter market settlement periods and quicker share dealing times. Individual shareholders hold their L&G shares in a nominee holding registered in the name of Computershare Company Nominees Limited. To join or obtain further information, please contact Computershare.

Share dealing

Shareholders are able to buy and sell L&G shares by registering on the Investor Centre (computershare.com/Investor/#Home) and enrolling for Computershare's share dealing service. Shareholders will be required to complete Anti-Money Laundering checks in advance of dealing in shares and it is therefore advisable to register your account in advance if you wish to sell shares. For further details, including information about an online, telephone and postal share dealing service, please visit: computershare.com/Investor/#Home and type 'Legal & General Group Plc' under the 'Share Dealing' tab.

Any holder of certificated shares will be required to send Computershare their original share certificate and an authorisation letter before a trade can be executed.

This is not a recommendation to buy and sell shares and this service may not be suitable for all shareholders. The price of shares can go down as well as up and you are not guaranteed to get back the amount you originally invested. Terms, conditions and risks apply. Past performance should not be seen as indicative of future performance. This arrangement should be considered as part of a diversified portfolio. Please consult an independent adviser if you need any assistance with financial matters.

Financial reports

The Company's financial reports are available on its website. The Annual report and accounts are sent to those shareholders who have elected to receive paper copies. Alternatively, shareholders may elect to receive notification by email by registering online at computershare.com/Investor/#Home

If you receive more than one copy of our communications, it could be because you have more than one record on the share register. To avoid duplicate mailings, please contact Computershare, who can arrange for your accounts to be amalgamated.

Additional shareholder information continued

Shareholder requests

Members satisfying the thresholds in Section 527 of the Act can require the Company to publish on its website a statement setting out any matter relating to (i) the audit of the Company's accounts (including the Independent Auditor's Report to the members of the Company and the conduct of the audit) that are to be laid before the AGM; or (ii) any circumstance connected with an auditor of the Company ceasing to hold office since the previous meeting at which Annual accounts and reports were laid, in accordance with Section 437 of the Act. The Company may not require the shareholders requesting any such website publication to pay its expenses in complying with Section 527 or 528 (requirements as to website availability) of the Act. Where the Company is required to place a statement on its website, the statement must be forwarded to the Company's auditor no later than the time when the statement is made available on the website. The business which may be dealt with at the AGM will include any statement that the Company has been required, under Section 527 of the Act, to publish on its website.

Shareholders have the right to request, in accordance with Section 360BA of the Act, information to enable them to determine that their vote on a poll was validly recorded and counted. Shareholders who wish to do so should contact Computershare.

Documents available for inspection

The following documents are available for inspection at the Company's registered office during normal business hours until the date of the AGM and will be available at the AGM for at least 15 minutes before and until the conclusion of the meeting: copies of the executive directors' service contracts; copies of letters of appointment of the Chair and non-executive directors of the Board.

General information

Capital gains tax: for the purpose of calculating UK capital gains tax, the market value on 31 March 1982 of each share was 7.996 pence after adjusting for the 1986 capitalisation issue and the 1996 and 1999 sub-divisions, but not reflecting any rights taken up under the 2002 rights issue.

Close company provisions: the Company is not a close company within the terms of the Corporation Tax Act 2010.

Registered office: One Coleman Street, London EC2R 5AA.
Registered in England and Wales, No. 01417162.

Shareholder offers: for details of shareholder offers on L&G products, see page 17, visit legalandgeneral.com/shareholderoffers/ or call 0800 107 6830. There will also be a shareholder offers stand available to visit at the AGM.

Personal data

Personal data provided by shareholders at or in relation to the AGM (including names, contact details, votes and shareholder reference numbers), will be processed in line with the Company's privacy policy which is available at legalandgeneral.com/privacy-notice/

Electronic communication

Shareholders may not use any electronic address provided either (i) in this Notice; or (ii) in any related documents (including the proxy form and form of direction), to communicate with the Company for any purposes other than those expressly stated.

Share fraud warning

Fraudsters use persuasive and high-pressure tactics to lure investors into scams. They may offer to sell shares that turn out to be worthless or non-existent, or to buy shares at an inflated price in return for an upfront payment. While high profits are promised, if you buy or sell shares in this way, you will probably lose your money.

How to avoid share fraud

Have you been:

- Contacted out of the blue?
- Promised tempting returns and told the investment is safe?
- Called repeatedly? or
- Told the offer is only available for a limited time?

If so, you might have been contacted by fraudsters.

1. Reject cold calls

If you've been cold called with an offer to buy or sell shares, the chances are it's a high-risk investment or a scam. You should treat the call with extreme caution. The safest thing to do is to hang up.

2. Check the firm on the Financial Services register at fca.org.uk/register

The Financial Services Register is a public record of all the firms and individuals in the financial services industry that are regulated by the Financial Conduct Authority (FCA).

3. Get impartial advice

Think about getting impartial financial advice before you hand over any money. Seek advice from someone unconnected to the firm that has approached you.

If you suspect that you have been approached by fraudsters, please tell the FCA using the share fraud reporting form at fca.org.uk/scamsmart where you can find out more about investment scams. You can also call the FCA Consumer Helpline on 0800 111 6768.

If you have lost money to investment fraud, you should report it to Action Fraud on 0300 123 2040 or online at reportfraud.police.uk. If you deal with an unauthorised firm, you will not be eligible to receive payment under the Financial Services Compensation Scheme.

Find out more at fca.org.uk/scamsmart

Your shareholder discounts, special terms and contact details

Offering you more than just a dividend

As a L&G shareholder, there are a range of discounts and special terms available to you and your family.

Later life mortgages

A later life mortgage is a mortgage aimed at homeowners aged 55 or over and allows you to borrow money based on the value of your home, while continuing to live there.

As a shareholder, if you successfully complete a later life mortgage, you could receive a £500 Love2shop gift card. Alongside this, if you refer a friend or relative for a L&G later life mortgage, then you could both receive a £250 Love2shop voucher.

Terms and conditions apply to you (as a shareholder) and your friends and family who are seeking to utilise the Reward Scheme. The terms and conditions and more information on this offer can be read at: legalandgeneral.com/shareholderoffers/later-life-mortgages/

Life insurance

Our life insurance is a type of insurance policy that can help minimise the financial impact that your death could have on your loved ones. As a L&G shareholder, you're entitled to a 25% discount on your premiums.

Getting your discount

This offer is only available over the phone. Please call us on 0800 107 6830 and quote discount code 'SHTERM'. To find out more visit: legalandgeneral.com/shareholderoffers/life-insurance/


These offers may be withdrawn at any time.


Registrar:


The Company's share register is managed and maintained by our registrar, Computershare. If you are unable to locate any of the documents on the Company's website, need help with voting online, require a paper proxy form to be sent to you or have any questions in relation to your shareholding, please contact Computershare, via the contact details to the right. Any electronic communications sent to Computershare in respect of the appointment of a proxy that contains a computer virus will not be accepted.

Calls are charged at the standard geographic rate and will vary by provider. Calls outside the United Kingdom will be charged at the applicable international rate. The shareholder helpline is open 8.30am to 5.30pm, excluding bank holidays in England and Wales.

 Website: www-uk.computershare.com/Investor/#Home

 Telephone: **0370 707 1399***
+44 (0) 370 707 1399**

 Postal address: **Computershare Investor Services PLC,
The Pavilions, Bridgwater Road, Bristol BS99 6ZZ**


 Email address: **webcorres@computershare.co.uk**


* if calling from within the United Kingdom
** if calling from outside the United Kingdom

Employee shareholders:

The L&G employee share plans are administrated by Computershare. If you would like to access your shareholding or have any questions in relation to your shareholding, please contact Computershare via the contact details provided.

In addition, L&G employees may hold shares in the Corporate Sponsored Nominee managed by MUFG Corporate Markets. If you would like to access your shareholding or have any questions in relation to your shareholding, please refer to your AGM notification for contact details.

 Website: www.equateplus.com

 Telephone: **+44 (0) 117 486 9062***
+1 888 574 7099**

* UK Helpline
** US Helpline


Investor Relations:


Private investors should contact Computershare with any queries. Institutional Investors can contact the investor relations team via the email address provided.

If you have any further questions about the AGM, your shareholding or would like to submit a question in advance, please contact the L&G Company Secretariat team via the 'Shareholder Questions' email address provided.

A copy of this Notice, and any other information required by Section 311A of the Act, can be found on the Company's website:

 Website: group.legalandgeneral.com/AGM

 Email address: investor.relations@group.landg.com

 Email address: shareholderquestions@lgim.com

Registered office:

One Coleman Street
London EC2R 5AA

T: 020 3124 2000

group.legalandgeneral.com

Legal & General Group Plc is a holding company, subsidiary undertakings of which are authorised and regulated by the Financial Conduct Authority and/or Prudential Regulation Authority, as appropriate.

